

At a Glance

A global leader in differentiated polyolefin solutions, delivering sustainable value through scale, innovation and operational excellence.

Who we are

Borouge is a leading pure-play polyolefins company, providing premium polyethylene (PE) and polypropylene (PP) solutions to high-growth industries worldwide. Established in 1998, as a strategic partnership between ADNOC and Borealis, we have expanded our nameplate capacity more than 11-fold to 5Mtpa, creating one of the world’s largest integrated, single-site polyolefin complexes in Al Ruwais Industrial City, UAE.

With a workforce of c. 3,000 people and a global network of 14 offices and 13 logistics hubs, Borouge serves customers in over 90 countries and territories through an integrated global supply chain. Leveraging Borealis’s proprietary Borstar® technology platform, advanced AI capabilities and deep R&D expertise, we deliver differentiated, high performance solutions tailored to evolving global needs.

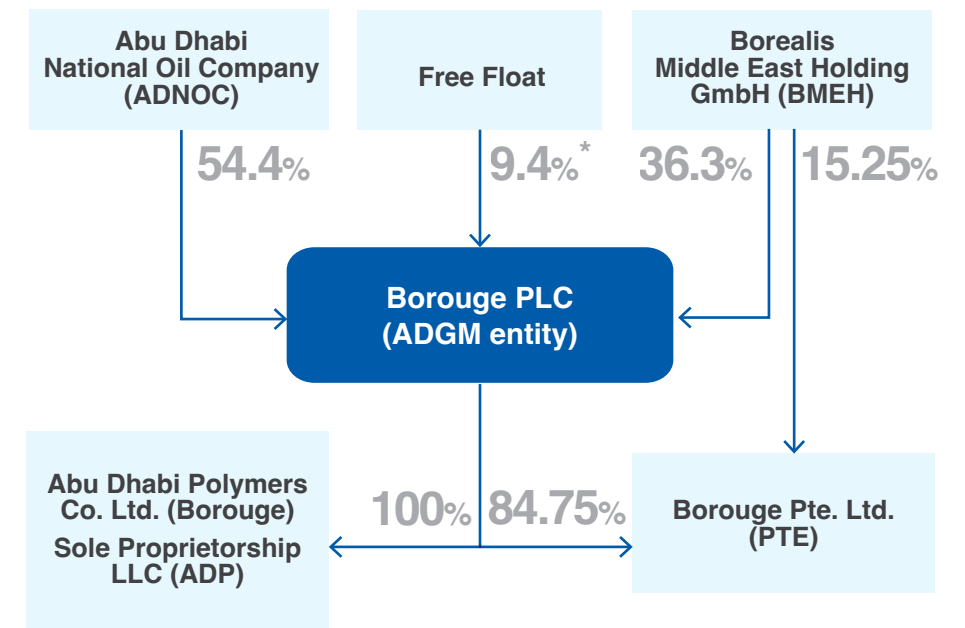
Our strategic growth projects continued to progress throughout the year. Commissioning of the first Borouge 4 facility, XLPE 2, began at the end of 2025. As the remaining Borouge 4 units ramp up over the course of 2026, we are set to further expand our production capacity and enhance our ability to reliably serve customers across global markets.

Borouge PLC is publicly listed on the Abu Dhabi Securities Exchange (ADX).

By the numbers

3,000 employees worldwide
50+ nationalities
90+ countries served through an integrated supply chain

Legal structure**



* As of 31 December 2025.

** The legal structure reflects the Company’s share buyback , under which approximately 212 million shares were repurchased from the free float during 2025. These shares are held as treasury shares on the balance sheet. The share buyback was approved at the Company’s AGM on 7 April 2025.

At a Glance

Our operating entities

Through our integrated operational structure, we maintain world-class facilities and capabilities across our key business segments:



Production

Abu Dhabi Polymers Company

World-class facilities in **Al Ruwais Industrial City**

Utilisation rates exceeded design capacity despite the planned **B3** turnaround

High asset reliability maintained at **98%**



Sales & Marketing

Borouge PTE

Direct sales channels reaching **global markets**

14 offices
13 logistics hubs worldwide

Strategic market presence in **high-growth regions**



Production volume

5.1Mt

Sales volume

5.4Mt

Record sales

Innovation & technology

Borouge is a leading provider of innovative and differentiated polyolefin solutions, supported by world-class innovation and technology capabilities.

Borealis's proprietary Borstar® technology, advanced AI-enabled development tools and strong R&D ecosystem, underpinned by over 1,400 active patents, enable us to deliver premium, high-performance solutions across infrastructure, energy, mobility, healthcare and packaging applications. These capabilities ensure consistent quality, superior performance and improved circularity to meet evolving global customer needs.

80% of sales from differentiated products

Our target is to sustain through-the-cycle premium pricing of USD 200/tonne for PE and USD 140/tonne for PP

Industry-leading solutions across consumer, infrastructure and specialty applications

Sales volume split (2025, Total = 5.4Mt)

By product

57%
Polyethylene

43%
Polypropylene

By geography

59%
APAC

32%
MEA

9%
RoW

By end market

59%
Consumer solutions

38%
Infrastructure solutions

3%
Other

At a Glance

Extensive global footprint

Our global sales and marketing organisation, leverages our Middle Eastern production base and Singapore platform to strategically access and serve key global demand centres.



Offices worldwide

14

Logistics hubs strategically located

13

Our International presence

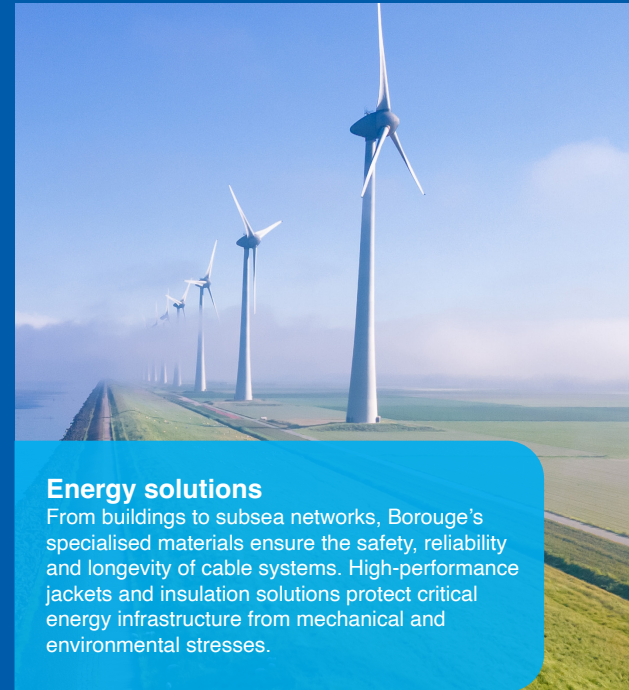
- Head Office: ADP Company
- Head Office: PTE
- Petrochemical Complex
- Compounding Plant
- Borouge Innovation Centre
- Sales, Marketing & Representative Offices
- Borealis Innovation Centre
- Application Centre

At a Glance

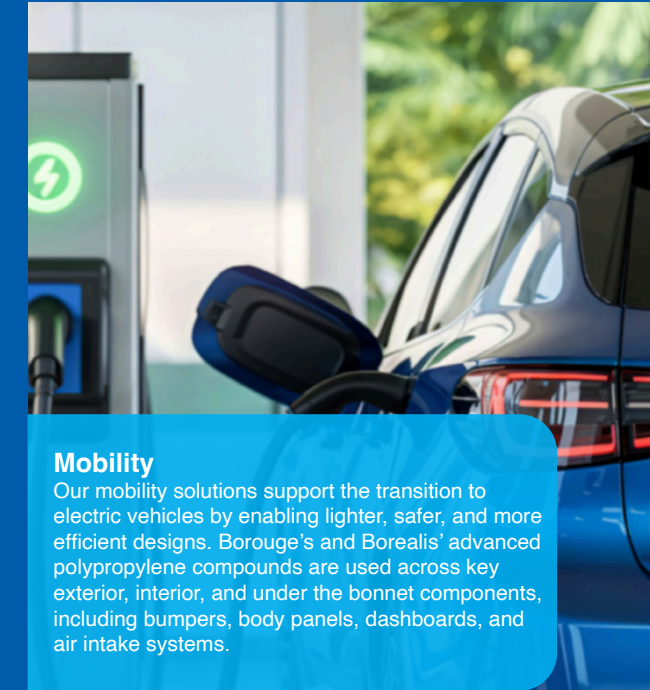
End markets we serve



Infrastructure
 With decades of expertise, Borouge delivers advanced polyolefin solutions that enable reliable, durable, and sustainable infrastructure for communities worldwide. Our materials support critical applications in water and gas distribution, plumbing and heating, industry, and energy. Reliable and long-lasting pipe systems help reduce water losses, lower energy consumption, and minimise maintenance requirements, providing more sustainable and cost-effective solutions over the full infrastructure lifecycle.



Energy solutions
 From buildings to subsea networks, Borouge's specialised materials ensure the safety, reliability and longevity of cable systems. High-performance jackets and insulation solutions protect critical energy infrastructure from mechanical and environmental stresses.



Mobility
 Our mobility solutions support the transition to electric vehicles by enabling lighter, safer, and more efficient designs. Borouge's and Borealis' advanced polypropylene compounds are used across key exterior, interior, and under the bonnet components, including bumpers, body panels, dashboards, and air intake systems.



Advanced packaging
 Borouge's packaging portfolio delivers consistency, performance and material advantages that keep produce fresh while supporting circularity. Leveraging proprietary technologies, we develop differentiated solutions for both flexible and rigid applications, advancing sustainability across the value chain.



Agriculture
 Through Borstar® technology and close collaboration with universities, R&D partners, government agencies and producers, Borouge develops innovative agricultural film solutions that enhance crop productivity and strengthen food security.



Healthcare
 Our Bormed™ range of medical-grade polyolefins is engineered for demanding healthcare applications, delivering consistent quality, regulatory reliability and high performance across both rigid and flexible products. These solutions support patient safety and advanced medical manufacturing.